Bulk Energy Storage in California
California Energy Commission

Collin Doughty
Linda Kelly
John Mathias
Primary Author(s)

Mark Pryor
Office Manager
SUPPLY ANALYSIS OFFICE

Sylvia Bender
Deputy Director
ENERGY ASSESSMENTS DIVISION

Rob Oglesby
Executive Director

DISCLAIMER
Staff members of the California Energy Commission prepared this report. As such, it does not necessarily represent the views of the Energy Commission, its employees, or the State of California. The Energy Commission, the State of California, its employees, contractors and subcontractors make no warrant, express or implied, and assume no legal liability for the information in this report; nor does any party represent that the uses of this information will not infringe upon privately owned rights. This report has not been approved or disapproved by the Energy Commission nor has the Commission passed upon the accuracy or adequacy of the information in this report.
ACKNOWLEDGEMENTS


Agency Leadership
Chair Robert Weisenmiller, California Energy Commission
President Michael Picker, California Public Utilities Commission
Commissioner Carla Peterman, California Public Utilities Commission
President and CEO Stephen Berberich, California Independent System Operator
Sylvia Bender, Deputy Director, Energy Assessments Division, California Energy Commission
Marc Pryor, Office Manager, Supply Analysis Office, California Energy Commission

Workshop Speakers
Kevin Barker, Chief of Staff to Chair Weisenmiller
Mark Rothleder, California Independent System Operator
Shucheng Liu, California Independent System Operator
Arne Olson, E3
Michael L. Jones, PG&E
John Dennis, Los Angeles Department of Water and Power (via WebEx)
Kelly Rodgers, San Diego Water Authority
J. Douglas Divine, Eagle Crest Energy
Fred Fletcher, Burbank Water and Power/Pathfinder
Joe Eberhardt, EDF Renewable Energy
Michael Katz, Advanced Rail Energy Storage
Alex Morris, California Energy Storage Alliance
Neal Reardon, California Public Utilities Commission Energy Division
Matt Buhyoff and Kyle Olcott, Federal Energy Regulatory Commission (via Webex)

Workshop Comments
Jennifer Didlo, AES Southland
V. John White, CEERT
Tony Braun, California Municipal Utilities Association
Ed Cazalet, MegaWatt Storage Farms
David Kates, Nevada Hydro Company
Jimmy Nelson, Union of Concerned Scientists (via Webex)

Written Comments
C. Anthony Braun, Braun Blaising McLaughlin & Smith PC, Attorneys for San Diego County Water Authority
Nathan Bengtsson, PG&E
John Reed, Pathfinder CAES I LLC
Kate McGinnis, AES Energy Storage
J. Douglas Divine and William D. Kissinger, Eagle Crest Energy Company
Brookfield Renewable Energy Partners L.P.
Jon Norman and Kim Osmars, Brookfield Renewable Energy Partners L.P.
Jonathan Word, Bison Peak Pumped Storage
Edward G. Cazalet, NGK Insulators and MegaWatt Storage Farms
Alex Morris, California Energy Storage Alliance
Catherine Hackney, Southern California Edison
Steve Uhler
Nate Sandvig, Clean Power Development
David Kates, The Nevada Hydro Company
ABSTRACT

This report summarizes the issues discussed at a November 20, 2015, workshop held at the California Energy Commission on bulk energy storage in California. The workshop included discussions of opportunities for bulk energy storage to contribute to California’s renewable energy goals and challenges facing new bulk energy storage projects in California.

Keywords: Energy storage; pumped hydro; compressed air energy storage; greenhouse gas emissions; renewable energy; distributed generation, AB 2514

Please use the following citation for this report:

# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Introduction</td>
<td>4</td>
</tr>
<tr>
<td>Planning Context</td>
<td>7</td>
</tr>
<tr>
<td>Long-Term Procurement Planning</td>
<td>7</td>
</tr>
<tr>
<td>Assembly Bill 2514</td>
<td>8</td>
</tr>
<tr>
<td>Bulk Storage Role in Meeting a 50 Percent Renewables Portfolio Standard</td>
<td>9</td>
</tr>
<tr>
<td>Role of Bulk Energy Storage</td>
<td>9</td>
</tr>
<tr>
<td>California ISO Bulk Energy Storage Case Study</td>
<td>9</td>
</tr>
<tr>
<td>Bulk Energy Storage Technologies</td>
<td>11</td>
</tr>
<tr>
<td>Pumped Hydro</td>
<td>11</td>
</tr>
<tr>
<td>Compressed Air Energy Storage</td>
<td>14</td>
</tr>
<tr>
<td>Advanced Rail Energy Storage</td>
<td>15</td>
</tr>
<tr>
<td>Other Storage Technologies</td>
<td>16</td>
</tr>
<tr>
<td>Barriers to New Energy Storage</td>
<td>17</td>
</tr>
<tr>
<td>Recommendations</td>
<td>19</td>
</tr>
<tr>
<td>Valuation of Pumped Storage</td>
<td>19</td>
</tr>
<tr>
<td>Bulk Storage User Committee</td>
<td>20</td>
</tr>
<tr>
<td>Streamline Licensing</td>
<td>20</td>
</tr>
<tr>
<td>Cost-Benefit Study</td>
<td>20</td>
</tr>
<tr>
<td>Promote Joint Ventures</td>
<td>20</td>
</tr>
<tr>
<td>List of Acronyms</td>
<td>1</td>
</tr>
<tr>
<td>Appendix: Summary of Workshop Comments</td>
<td>1</td>
</tr>
<tr>
<td>PG&amp;E</td>
<td>1</td>
</tr>
<tr>
<td>Pathfinder CAES I LLC</td>
<td>1</td>
</tr>
<tr>
<td>AES</td>
<td>1</td>
</tr>
<tr>
<td>San Diego County Water Authority (SDCWA)</td>
<td>1</td>
</tr>
<tr>
<td>Nate Sandvig, Clean Power Development LLC</td>
<td>2</td>
</tr>
<tr>
<td>Eagle Crest Energy Company</td>
<td>2</td>
</tr>
</tbody>
</table>
Brookfield Renewable Energy Partners L.P. .............................................................. 2
Bison Peak Pumped Storage .................................................................................. 2
Edward Cazalet on Behalf of NGK Insulators and MegaWatt Storage Farms ...... 3
CESA .................................................................................................................... 3
SCE ..................................................................................................................... 3
David Kates, The Nevada Hydro Company .......................................................... 3
Steve Uhler .......................................................................................................... 3

LIST OF FIGURES

Figure 1: California ISO Net Load 2012 Through 2020 ........................................ 8
Figure 2: Schematic of Typical Pumped Storage Plant ....................................... 11
Figure 3: Schematic of Typical Compressed Air Energy Storage Plant .......... 15
EXECUTIVE SUMMARY

As California moves toward meeting its greenhouse gas reduction and renewable energy goals, the state’s electric grid is expected to evolve rapidly. Increased renewable energy on the grid will present grid operators with new challenges, such as short, steep electricity demand ramps and fewer conventional resources that maintain electric grid stability. Bulk energy storage, which includes pumped hydroelectric energy storage and other large-scale energy storage methods, is seen as a key resource to help meet the challenges of renewable energy integration onto California’s electric grid.

In November 2015, California Energy Commission Chair Robert Weisenmiller and California Public Utilities Commission President Michael Picker conducted a workshop to discuss bulk energy storage in California. The workshop included speakers from California’s energy agencies, utilities, energy storage developers, and other stakeholders. Workshop speakers presented on several topics, including the challenges of planning the electric grid and developing future bulk energy storage projects, the potential for bulk energy storage to address grid challenges, and the operations of existing bulk energy storage projects in California.

This paper summarizes the presentations and public comments from the bulk energy storage workshop, as well as the written comments submitted after the workshop.
Introduction

California has led the country in the reduction of fossil fuel consumption and energy and transportation greenhouse gas (GHG) emissions through numerous initiatives over the past decade. In 2006, the California Global Warming Solutions Act of 2006, Assembly Bill (AB) 32 (Núñez, Chapter 488, Statutes of 2006), was signed by Governor Arnold Schwarzenegger with the goal to reduce California’s GHG emissions to 1990 levels by 2020. With California progressing toward AB 32 targets,¹ Governor Edmund G. Brown, Jr. signed Executive Order B-30-15 on April 29, 2015, which increased California’s GHG reduction target to 40 percent below 1990 levels by 2030. Six months later, the Governor signed the Clean Energy and Pollution Reduction Act of 2015, Senate Bill 350 (De León, Chapter 547, Statutes of 2015), which requires the state to generate at least half of its electricity from qualified clean, renewable resources and double energy efficiency in all existing, vital end uses throughout the state by 2030.

As the amount of renewable energy on the electric grid increases toward 50 percent, new challenges arise to manage these variable resources safely, reliably, and affordably. Challenges include short, steep electricity demand ramps, overgeneration² risk, and fewer conventional resources that can provide frequency response. The California Independent System Operator (California ISO) forecasts show that by 2020, the California ISO balancing authority area³ could experience a 13,000 megawatt (MW) ramp within a three-hour period as increasing amounts of solar and other variable energy sources come on-line.⁴


² Overgeneration occurs when total demand is less than or equal to the sum of regulatory must-take generation, regulatory must-run generation, and reliability must-run generation. Regulatory must-take generation refers to generating facilities that are allowed to generate electricity without being subject to competition. Regulatory must-run generation refers to facilities that are allowed to generate electricity when hydro resources are spilled for fish releases, irrigation, and agricultural purposes, and to generate power that is required by federal or state laws, regulations, or jurisdictional authorities. Reliability must-run refers to generating facilities that generate power that is needed to ensure system reliability.

³ The collection of generation, transmission, and loads within the metered boundaries of the balancing authority in which the balancing authority maintains load-resource balance.

Additionally, the announcement of the Diablo Canyon nuclear plant retirement in 2025 could drive even higher penetration of renewable energy in southern California. The Diablo Canyon shutdown will prompt the replacement of the 2 GW of capacity that will be lost, and renewable energy will be integral to replace the lost capacity.

Energy storage is widely acknowledged as one option available to support grid flexibility and reliability. In some circumstances, energy storage can reduce the cost of renewable resource intermittency and help manage the physical grid constraints that limit high penetration of renewable resources. California is procuring energy storage as it implements Assembly Bill 2514 (Skinner, Chapter 469, Statutes of 2010), the energy storage legislation under which the California Public Utilities Commission (CPUC) is prompting a 1,325 MW energy storage target for California’s investor-owned utilities (IOU). However, pumped storage projects larger than 50 MW are not eligible toward the 1,325 MW target. Although the smaller-scale energy storage projects that will help meet the 1,325 MW target can provide important benefits to the grid, long-duration bulk energy storage projects larger than 50 MW, such as pumped hydroelectric storage and compressed air energy storage, will play a very important role in meeting future grid needs in California, including the 13,000 MW ramp expected by California ISO by 2020. Bulk energy storage, also known as grid-scale energy storage, can include any technology used to store energy on a large scale within a power grid.

On November 20, 2015, Chair Robert Weisenmiller, the California Energy Commission lead commissioner for electricity and natural gas, and CPUC President Michael Picker conducted a workshop to discuss bulk energy storage in California. California ISO President and CEO Stephen Berberich and CPUC Commissioner Carla Peterman, the lead commissioner for the CPUC’s Energy Storage Procurement proceeding (R.15-03-011), also attended the workshop.5

This paper summarizes issues discussed at the November 20, 2015, workshop, including the ways in which operations of existing pumped storage projects are meeting changing grid needs. Presentations on new and emerging technologies and projects highlight the technical, financial, and regulatory barriers that developers of new bulk storage projects face. The paper concludes with suggestions for next steps to enhance the use of existing bulk energy storage and remove barriers to develop new bulk energy storage projects.

Chair Weisenmiller encapsulated the opportunity by stating:

California obviously has a massive water infrastructure, including pumped storage...as we have more and more renewables, how do

5 The Bulk Storage Agenda is accessible at http://docketpublic.energy.ca.gov/PublicDocuments/15-MISC-05/TN206690_20151119T101531_Bulk_Storage_Workshop_Agenda.pdf.
we optimize that? So one of the things I’m looking for is how do people use their existing pumped storage facilities, and are there ways we can do more with that?\textsuperscript{6}

President Picker added that California has a challenge to quantify the benefits of energy storage “in relationship to other technologies so that we can really get at those criteria for least cost/best fit, and especially in terms of greenhouse gas emissions, but also the system reliability and overall costs\textsuperscript{7}.”

Summing up the problem, California ISO President and CEO Stephen Berberich said,

Clearly as the system continues to evolve here in California and we aspire to show the world how all this can fit together, storage is going to be a critical element of that. And we certainly have the opportunity for distributed storage. But I think bulk storage will provide a great opportunity to offset conventional generation in a number of ways, one, from a contingency perspective, two, from a ramping perspective, and three, just from a load management perspective. So we need to certainly explore bulk storage in earnest as an opportunity to help kind of fit all the pieces together.\textsuperscript{8}

\textsuperscript{6} Transcript of 11/20/15 Joint Workshop with the California Energy Commission and the California Public Utilities Commission, California Energy Commission, November 20, 2015, pg. 2.

\textsuperscript{7} Transcript of 11/20/15 Joint Workshop with the California Energy Commission and the California Public Utilities Commission, California Energy Commission, November 20, 2015, pg. 53.

\textsuperscript{8} Transcript of 11/20/15 Joint Workshop with the California Energy Commission and the California Public Utilities Commission, California Energy Commission, November 20, 2015, p. 4.
Planning Context

A variety of legislation, policies, and programs in California affect energy storage, two of which are the CPUC’s Long-Term Procurement Planning Proceeding (LTPP) (R.13-12-10) and AB 2514. The LTPP proceeding is the CPUC’s “umbrella” proceeding that ensures system reliability by looking ahead 10 years from the perspective of system needs, local needs, grid integration, and flexible resources. AB 2514 encourages California to incorporate energy storage into the electricity grid. This section will discuss how bulk energy storage is handled in these two areas.

Long-Term Procurement Planning

Analysis in the LTPP starts with the Energy Commission’s Integrated Energy Policy Report electricity demand forecast as a primary input. LTPP analysis incorporates forecasts of load, distributed generation, energy storage, energy efficiency, demand response, combined heat and power, resource retirements, and generation flexibility. The LTPP proceedings generally operate on a two-year cycle. If a procurement need is identified through the LTPP, an investor-owned utility (IOU) is authorized to hold a request for offers to fill the need using least-cost, best-fit principles.

The most recent 2014 LTPP evaluates the electric system and determined that there was insufficient evidence to authorize procurement of resources for flexible capacity. The LTPP capacity assumptions show relatively flat future demand and declining supply due to retirement of once-through cooling power plants. Bulk storage may have the capability to provide value to the system in the future, but other methods, including demand response, greater regional coordination, time-of-use rates, flexible loads, and flexible generation resources, can provide benefits as well.

With competition from other valuable methods, bulk storage opportunities may be overlooked. Bulk storage projects are generally large projects that have substantial capital costs and very long project lifetimes, often 50 years or more. These high upfront costs and long project timelines make it difficult for bulk storage projects to compete in the LTPP process with projects that have much shorter time frames and fewer uncertainties.

Additional barriers to bulk storage projects in the LTPP process include site requirements and environmental screenings. To bid into the LTPP request for offers, site control must be established, which is generally more costly for larger bulk storage projects and puts these projects at a competitive disadvantage compared to other types of projects. Bulk storage projects, such as pumped hydro and compressed air energy storage, are restricted in terms of project location due to
their site-specific nature. The best sites for bulk storage projects may not be within the local capacity areas in which they are needed.

Other barriers to bulk storage projects include studies over a 10-year or longer time frame. There are too many uncertainties related to project financing and economics to go forward with a project without a clear indication of need, especially in comparison to competing projects, such as battery energy storage projects, that often have much shorter time frames and less development risk. Uncertainty surrounding cost allocation and the lack of institutional knowledge are additional barriers to successful bulk energy storage development.

As LTPP proceedings move forward, consideration of bulk energy storage as a potential solution to meet system needs will be important, especially with more renewable energy on-line in California.

**Assembly Bill 2514**

AB 2514 requires the CPUC to determine appropriate targets, if any, for the state's IOUs to procure viable and cost-effective energy storage systems. AB 2514 also requires the state's publicly owned utilities to consider adopting energy storage targets.

The CPUC created an energy storage framework and established energy storage procurement targets for the state's IOUs to implement this bill. The combined IOU target is 1,325 MW of energy storage procurement by 2020. These energy storage projects must address integration of renewable energy sources, grid optimization (including peak-load reduction, reliability needs, or deferment of transmission or distribution upgrades), or GHG emissions reductions. This energy storage target will be a major driver of energy storage installations in California through 2020.

Battery energy storage projects have been the primary energy storage technology procured during the initial stages of this program. Although bulk energy storage has not been included in the CPUC's implementation of AB 2514 to date, some stakeholders have filed comments encouraging the CPUC to expand its energy storage procurement proceeding to include targets for new bulk energy storage projects.9 Pumped storage projects greater than 50 MW are not eligible under the CPUC's target in order to avoid a single large project fulfilling an IOU's entire energy storage procurement goal. Encouraging installation of a variety of energy storage technologies is one goal of the CPUC's energy storage targets, and the installation of a single large project to meet the target would negate that goal.

---

Projects must be on-line by 2024 to qualify for current AB 2514 energy storage target requirements. As discussed, project timelines for bulk energy storage are often on the order of 10 years or more; therefore significant changes would be necessary for bulk energy storage projects to qualify for this program.
Bulk Storage Role in Meeting a 50 Percent Renewables Portfolio Standard

California has experienced significant changes in the operating characteristics of the electric grid as higher amounts of renewable energy come on-line. Figure 1 illustrates these changes, which are often referred to as "the duck curve." The duck curve refers to the net load on the system, or total electric demand on the system minus wind and solar generation. As renewable energy capacity increases, particularly from solar, the shape of the curve changes significantly. Because solar energy peaks in the middle of the day, but peak demand generally occurs in the late afternoon to early evening, net demand increases very sharply in the afternoon hours. These conditions will create a variety of challenges on the grid, including steep demand ramps over a short period of time in which generation must be brought on-line or ramp down quickly to avoid the risk of overgeneration. Overgeneration refers to conditions in which electricity supply exceeds demand, leading to the need to reduce generation.

Figure 1: California ISO Net Load 2012 Through 2020

![Figure 1: California ISO Net Load 2012 Through 2020](source: California ISO)

Role of Bulk Energy Storage

At the bulk energy storage workshop, Mark Rothleder of California ISO and Arne Olson of Energy and Environmental Economics (E3) reported the results of recent research that investigates the challenges expected to arise as California moves toward a 50 percent Renewables Portfolio Standard (RPS).

With roughly 25 percent renewable penetration today, California is already experiencing excess generation and curtailment at certain times of the day and year. As California moves toward 50 percent renewables, projections by E3, the National Renewable Energy Laboratory, and others indicate that 10 to 25 percent of total renewable production may be curtailed. As renewable generation is curtailed, less renewable energy can count toward the RPS goal. To meet the RPS goal, additional renewable capacity must be installed, which would increase costs. Storage, including bulk energy storage, is one potential solution to this problem.

Using the new RESOLVE model, E3 demonstrated that energy storage can provide two types of services: long duration services, for example energy storage during times of overgeneration, and short duration services, such as ancillary services. Preliminary results from the model show that in cases with high solar penetration, significant quantities of storage are needed. This need, however, can be reduced or delayed if other strategies such as renewable portfolio diversity, time of use rates, demand response, and improved regional coordination are implemented. The quantity, type, and duration of storage will depend on the relative costs of the different storage technologies.

California ISO Bulk Energy Storage Case Study

Dr. Shucheng Liu presented results of a study California ISO conducted for the 2014 LTPP proceeding to look at bulk storage. California ISO studied several scenarios to assess bulk storage as a solution to renewable curtailment, assessing the ability for


bulk storage to reduce production costs and carbon dioxide emissions, as well as the renewable energy capacity needed to reach a 40 percent RPS goal.

The scenarios included various levels of overbuilding wind energy or solar energy to meet a 40 percent RPS and compared the role of bulk storage in determining the solar or wind capacity needed. Across several scenarios studied for meeting the 40 percent RPS by 2024, significant curtailment of renewable energy occurred, and bulk storage provided benefits in all the scenarios studied. However, bulk storage provides greater benefits to an RPS portfolio with higher levels of solar energy as opposed to wind energy due to the high ramp rates and midday peak of solar energy.

These studies confirm that bulk energy storage projects should be considered as part of planning for future grid needs. Further work is needed to determine not only the cost of bulk energy storage in comparison with other potential solutions, but the operational effectiveness and contribution to GHG emission reductions.
Bulk Energy Storage Technologies

Pumped hydroelectric energy systems are the primary bulk energy technology deployed in California. However, other technologies, including compressed air energy systems and advanced rail energy systems, have potential as bulk energy storage options as well.

Pumped Hydro

Commercially deployed since the 1890s, pumped hydroelectric energy is the dominant utility-scale electricity storage technology in California and worldwide. A typical pumped hydro facility uses pumps and generators to move water between an upper and lower reservoir (Figure 2). When electricity is cheap during times of low demand, water is pumped from the lower reservoir to the upper reservoir. During periods of high demand, water is released from the upper reservoir through a generator to produce electricity that can be sold at higher prices. As a peak-loading technology, pumped generally competes with natural gas peaking power plants, meaning that the viability of pumped hydro depends on the price of natural gas. The round-trip efficiency of pumped storage facilities varies significantly, from lower than 60 percent for some older systems to more than 80 percent for newer state-of-the-art systems. Round-trip efficiency refers to the percentage of electricity used to charge an energy storage system that can later be discharged to provide electricity.

Figure 2: Schematic of Typical Pumped Storage Plant

Source: Tennessee Valley Authority.
Pumped storage can stabilize the grid through peak shaving, load balancing, frequency control, and reserve generation; it can also reduce harmonic distortions and eliminate voltage sags and surges. Ninety-eight percent of installed energy storage in California is pumped hydro. The state has seven existing pumped storage facilities with a total capacity of 3,967 MW, including projects at Lake Hodges, Castaic Lake, Helms, San Luis Reservoir, O’Neill Forebay, Big Creek, and Oroville.

At the bulk energy storage workshop, Mike Jones of PG&E discussed the operations of the Helms Pumped Storage Plant, one of the larger pumped storage facilities in California. Built in the late 1970s, Helms began operation in 1984 as an underground power plant below the reservoirs. Capable of both short- and long-term storage, the plant can go from stopped to operational in eight minutes and has the ability to pump or generate continuously for days at a time. Helms has proved useful for maintaining grid stability but in 2015 was called on only about 75 days by the California ISO. With 1,200 MW of generating capability and 930 MW of pumping capability, Helms has been called on to use excess electricity to pump water into storage for 13 of the last 19 overgeneration events as of November 20, 2015, but equipment operation and transmission constraints limit the operations of the plant. Overgeneration events typically occur when high amounts of renewable energy production cause electricity supply to exceed demand. During these times, energy storage can enter charging mode to consume some of the excess supply of electricity.

Following the Helms presentation, John Dennis of Los Angeles Department of Power and Water (LADWP) presented on the Castaic Pumped Storage Plant, a facility that began operations in 1978. The Castaic plant underwent significant repairs and refurbishing from 2004 to 2013 but remained operational throughout the refurbishment. With a net dependable output of 1,175 MW, this plant has served as a powerful resource for peaking, regulation, and reserves. Kelly Rodgers of the San Diego County Water Authority spoke about the 40 MW Lake Hodges Pumped Storage Facility operated by San Diego County Water Authority. Although Lake Hodges was not originally planned as a pumped storage facility, it has proven to be a highly flexible resource that can alleviate overgeneration and provides GHG reductions.

At the workshop, operators of several of California’s existing pumped storage projects discussed how they are changing their operational profiles as renewable energy production increases. Traditionally, pumped storage has been operated in pumping mode, in which electricity is consumed to pump water to the upper reservoir during overnight hours when demand is low, and in generating mode during afternoon hours. In recent years, these projects have often been called upon

---

to operate in pumping mode during the midday hours when solar energy generation is peaking. As more renewables come on-line, pumped storage projects will likely continue to modify the operating profiles to the extent allowed by project permits and operational constraints. With almost 4,000 MW of pumped storage in the state, the ability for these projects to adjust operating profiles provides tremendous benefits to the state’s grid, but competing uses, such as reservoir recreational use, can limit operational flexibility.

Since many pumped storage plants in California are several decades old, there is potential to increase pumped hydro capacity through retrofitting existing facilities, which was discussed during the bulk storage workshop. Retrofitting is one way to create more efficient and effective pumped storage, with potentially lower cost and time investments compared to building a new facility. PG&E and LADWP studied upgrades to their plants with variable-speed pumps to replace existing pumps, but cost and space requirements made the retrofits prohibitive.

Pumped storage requires specific terrain requirements, and many good locations for pumped storage projects in California have already been developed. In addition, due to environmental regulations and land-use concerns, developing pumped storage is long and arduous. Although operations and maintenance costs for pumped storage are low, upfront capital costs are very high. Several pumped storage facilities have been proposed in California, and the Eagle Mountain Pumped Storage Project is far along in the planning process. This project plans on commencing construction in 2019 and coming on-line by 2023. At the bulk storage workshop, Eagle Crest CEO Doug Divine reported that when the facility is done, it should be able to provide “anywhere from 12 to 18 hours of continuous output storage at up to 1,300 MW.” In addition, the project is being designed with the ability to provide the California ISO with up or down ramps of up to 20 MW per second in either energy generation or energy storage mode.

Eagle Mountain illustrates the importance of early planning for pumped storage projects. Mr. Divine explained, “We appreciate time is of the essence...we have about two years of engineering and about four years of construction ahead of us. So we’re at a minimum of six to six-and-a-half years from being in operation. Some of the modeling we’ve done suggests that in mid-2022, 2025 would be a good time for a storage asset like this to come...on-line.”

---


The six- to six-and-a-half-year time frame does not take into account any previous planning or the permits required to start construction. Obtaining a Federal Energy Regulatory Commission (FERC) license took Eagle Crest five years. This exemplifies the urgency needed to start new projects; anything that is begun today can take a decade or more to come on-line.

**Compressed Air Energy Storage**

Compressed air energy storage (CAES) is a bulk energy storage alternative to pumped hydro. In CAES systems, air is compressed and stored under pressure in an underground cavern. When electricity is required, the pressurized air is heated and expanded to drive a generator for power production ([Figure 3](#)). CAES systems have not been widely developed, with only two systems operational worldwide, a 290 MW project in Germany that has operated since 1978 and a 110 MW project in Alabama that has operated since 1991. The Huntorf CAES plant in Germany provides black-start power\(^{21}\) to nearby nuclear units, levels and reduces the prices of peak power demand, backs up local power systems, fills the energy gap of slow responding coal plants, and buffers intermittent wind energy production.\(^{22}\) The McIntosh CAES plant in Alabama charges at night using excess nuclear energy and discharges during the daytime when demand is higher.\(^{23}\) Extended project lead times and siting challenges are significant barriers to CAES projects, but several utilities in California have investigated and continue to investigate CAES.

Fred Fletcher from Burbank Water and Power presented on a CAES project called Pathfinder, which would use underground salt domes in Utah as a cavern. Pathfinder is proposed as a low GHG emission replacement to the Intermountain Power Plant (IPP), a 1,900 MW coal-fired plant, set to retire in 2025. The Pathfinder CAES project would use a geologic feature consisting of up to 90 underground caverns with energy storage potential in excess of 25,000 MW. The initial Pathfinder project would be a 300 MW project, with a second phase that would add 1,200 MW, for a total of 1,500 MW of storage. This project is in the early planning stages and has numerous hurdles to overcome, including the retirement of the IPP, permit acquisition, regulatory question marks, and barriers related to the multistate nature of the project. As Mr. Fletcher said during the workshop, “Compressed air energy storage is generally not part of policy discussions. It’s not very well understood.”\(^{24}\)

---

21 A black start is the process of restoring an electric power station or a part of an electric grid to operation without relying on the external transmission network.


23 Enipedia, [http://enipedia.tudelft.nl/wiki/McIntosh_(CAES)_Plant](http://enipedia.tudelft.nl/wiki/McIntosh_(CAES)_Plant); accessed June 14, 2016.

PG&E has also been investigating CAES for several years. In 2009, PG&E was awarded American Recovery and Reinvestment Act funding to analyze how CAES might provide ancillary services to the California ISO grid to help California meet its renewable energy goals. Through this analysis, PG&E has identified a depleted natural gas reservoir in San Joaquin County as a site with technical potential, and the utility issued a request for offers (RFO) in October 2015 to determine the economic and commercial potential of the project. The RFO specified that the project would be between 100 MW and 350 MW, would have at least a four-hour discharge time, and would be able to provide ancillary services.25

![Figure 3: Schematic of Typical Compressed Air Energy Storage Plant](source: PG&E)

**Advanced Rail Energy Storage**

Advanced Rail Energy Storage (ARES) is a startup company that has proposed a new type of bulk storage technology for California, which it refers to as “pumped storage on rails.” Michael Katz of ARES discussed the technology at the bulk energy storage workshop. The process would move weighted train cars up and down a hillside to store large amounts of energy. This technology is emission-free, using no water or environmentally hazardous materials. Efficient and scalable, it could help with small and large loads, reducing curtailment and GHG emissions, but the lack of existing rail energy projects makes the viability of this technology highly uncertain. ARES has

tested its technology on grades of 6 percent to 8 percent in the Tehachapi Pass, and the company has recently received approval to build a 50 MW project in Southern Nevada.

**Other Storage Technologies**

Other energy storage technologies exist, such as various types of batteries, vehicle-to-grid energy storage, and thermal energy storage. These technologies provide energy storage on a smaller scale, but as costs of these technologies decrease and related long-term performance expectations improve, they could become economically viable to deploy on larger scales.
Barriers to New Energy Storage

A roadmap developed jointly by the CPUC, California ISO, and the Energy Commission in December 2014, *Advancing and Maximizing the Value of Energy Storage Technology*, identified three broad categories of barriers for energy storage: the inability to realize the full revenue opportunities consistent with the value that energy storage can provide, interconnection and operations costs, and uncertainty about processes and timelines. Discussions during the bulk storage workshop revolved around these and related barriers.

The extended planning time frames of bulk energy storage projects trigger many barriers. Many of the state’s energy planning processes are not well-suited to plan on these extended time frames. For example, the LTPP operates on a 10-year planning time frame, but bulk storage projects often take more than 10 years to become operational.

The need for numerous permits and licenses from both state and federal agencies is a major hurdle in developing pumped storage projects. In particular, when it comes to FERC licenses, Mr. Divine from Eagle Crest indicated it took five years to obtain a FERC license from filing to the final license approval. He indicated that is “on the quick side for FERC to act.” In addition to the FERC permit, the project was required to obtain a Section 401 water quality certification from the State Water Quality Control Board and right-of-way approval from the Bureau of Land Management. The Eagle Crest project has made significant progress toward construction, but the project still requires several years of geotechnical and engineering studies before beginning construction. These will take another 4–5 years, with the earliest operational date in 2023. A complicating factor is that the FERC permit must be extended if construction is not started within two years of the permit being issued.

Transmission line congestion is another issue bulk storage projects face in California. In particular, the Helms pumped storage facility is limited in pumping operations by transmission congestion in the Fresno area. PG&E submitted comments indicating that transmission upgrades could eliminate the operational constraints caused by transmission congestion, but the question of who will pay whom for the upgrades is

---


27 Transcript of 11/20/15 Joint Workshop with the California Energy Commission and the California Public Utilities Commission, California Energy Commission, November 20, 2015, p. 88

an ongoing discussion. Whether new transmission will need to be built for every storage project remains an open question.

The operators of the Helms and Castaic projects both investigated retrofitting their facilities with variable-speed pumps, which would allow for greater flexibility for these projects, but physical and economic constraints proved retrofitting unfeasible. Variable-speed pumps allow a project to pump at almost any capacity up to the maximum capacity of the project, instead of in fixed increments that are tied to the capacity of each pump. For the Helms and Castaic projects, however, the analyses indicated that the costs of retrofitting would outweigh the benefits.

ARES is facing difficulties in obtaining financing for a demonstration project. Uncertainties surrounding an unproven technology, along with other barriers that affect bulk storage projects in general, provide challenges to this technology moving forward. In addition, the land-use and permitting requirements that would be necessary to scale this technology up to larger sizes are additional impediments.

The Pathfinder CAES project is still in the planning stages and is unlikely to move forward until there is more certainty surrounding the closure of the IPP. This project is just one possibility to replace Intermountain; questions surrounding regulatory treatment and market conditions add to the uncertainty and barriers to the Pathfinder CAES moving forward.

Storage costs are expected to decline as technology improves, but for now, most projects face barriers to development or optimal use. As California agencies develop guidelines for the integrated resource plans (IRP) required by Senate Bill 350, the question of which storage technologies will provide the most efficient solutions from an operational and cost perspective remains uncertain. Identifying and addressing the barriers to energy storage will be an important aspect in the development of the SB 350 IRPs.

---

Recommendations

Bulk energy storage can have a larger role in reaching California’s goal of 50 percent renewable energy; however, significant barriers exist for its development. In order for bulk storage projects to be included in solutions to achieving renewable energy and GHG reduction goals, California must better use existing bulk storage projects and remove their permitting and procurement barriers.

This paper focuses on highlighting the various bulk storage technologies that are being used, evaluated, and, in some cases, developed by parties in California and the West. Statewide, existing bulk storage projects are increasingly used to meet ramping needs as more intermittent renewable power is added to the grid. As California moves forward to implement SB 350 goals and increase renewable generation, the ways in which bulk storage will fit into this new integrated resource portfolio are unknown. The following recommendations are intended to improve information that will help system operators, policy makers, and project developers understand the role and value of bulk storage in an integrated resource plan that supports a least-cost, clean, reliable, and flexible grid.

Valuation of Pumped Storage

Of all the bulk storage technologies discussed, pumped storage is a proven, efficient, and reliable technology. However, justifying investments to upgrade existing facilities or build new pumped storage projects remains very challenging under current regulatory structures and electricity market economics. Given that pumped storage systems, depending on whether they have variable pumping capabilities, can provide both generation and grid support services, the Energy Commission, CPUC, and California ISO should undertake investigations to better understand and quantify the value of this resource:

- How does it compete with least-cost/best-fit requirements that are used to measure benefits of traditional technologies?
- What new functionalities will the integrated grid require, and which ones pumped storage provide (for example, fast ramping, response to decremental needs such as significant wind ramping)?
- One role pumped storage fills that is often overlooked is the ability to provide energy security within a given control or balancing area (for example, black start capability). If there is a major transmission line failure or other event, the pumped storage black start capability or spinning reserves can be called on to restart or stabilize the grid quickly. Because of the size of pumped storage projects, full generation can be accomplished to cover the energy deficit for longer periods of time. What are other options to meet these
emergencies and how do they compare with regard to performance, especially on a highly dynamic regional grid?

- As part of the SB 350 integrated grid, what should the cost versus the benefits equation for pumped storage include? What value streams are not currently included and, if included, would provide a different cost benefit balance, potentially tipping the analysis in favor of pumped storage.
- How does the state’s planning process need to evolve and feed into the existing regulatory process so new innovative solutions like pumped storage can be considered?
- Pumped storage projects can only be built in certain locations. How do you allocate these locational benefits and costs to various ratepayers? Could the benefits extend to more than one utility?
- How does pumped storage investment support GHG emission reductions?
- How does pumped storage compare to battery energy storage?

**Bulk Storage User Committee**
The Energy Commission and CPUC should consider organizing a statewide Bulk Storage User Committee where owners and operators of pumped storage facilities share evolving challenges they face trying to maximize the use of their equipment. This group could also serve as experienced technology experts and assist each other and state officials and planners.

**Streamline Licensing**
The Energy Commission, CPUC, and California ISO should look into implementing an alternative and streamlined licensing and permitting process for low-impact pumped storage, such as closed-loop projects. The state should interface and work with FERC on a simplified permitting process for these types of projects.

**Cost-Benefit Study**
The Energy Commission and CPUC should evaluate and analyze the potential for bulk energy storage to help integrate renewable generation into the electric system. The potential costs and benefits of location-specific bulk energy storage resources should be assessed, including impacts to the transmission and distribution system.

**Facilitate Joint Ventures**
The complexity of bulk energy storage can be prohibitive for a single organization to develop a bulk energy storage project. Joint ventures between two or more entities

---

30 A *closed-loop pumped storage project* is not continuously connected to a naturally flowing water feature, as compared to an *open-loop pumped storage project* that is continuously connected to a naturally flowing water feature.
may increase the likelihood of successful development of bulk storage projects. The Energy Commission should investigate ways in which bulk energy storage joint ventures can be facilitated.
# LIST OF ACRONYMS

<table>
<thead>
<tr>
<th>Acronym/Abbreviation</th>
<th>Original Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>AB</td>
<td>Assembly Bill</td>
</tr>
<tr>
<td>ARES</td>
<td>Advanced Rail Energy Storage</td>
</tr>
<tr>
<td>CAES</td>
<td>compressed air energy storage</td>
</tr>
<tr>
<td>California ISO</td>
<td>California Independent System Operator</td>
</tr>
<tr>
<td>CPUC</td>
<td>California Public Utilities Commission</td>
</tr>
<tr>
<td>Energy Commission</td>
<td>California Energy Commission</td>
</tr>
<tr>
<td>FERC</td>
<td>Federal Energy Regulatory Commission</td>
</tr>
<tr>
<td>GHG</td>
<td>greenhouse gas</td>
</tr>
<tr>
<td>IOU</td>
<td>investor-owned utility</td>
</tr>
<tr>
<td>LADWP</td>
<td>Los Angeles Department of Power and Water</td>
</tr>
<tr>
<td>LTPP</td>
<td>Long Term Procurement Planning</td>
</tr>
<tr>
<td>MW</td>
<td>megawatt</td>
</tr>
<tr>
<td>PG&amp;E</td>
<td>Pacific Gas and Electric</td>
</tr>
<tr>
<td>RPS</td>
<td>Renewables Portfolio Standard</td>
</tr>
<tr>
<td>SB</td>
<td>Senate Bill</td>
</tr>
</tbody>
</table>
Appendix:
Summary of Workshop Comments

The following are excerpts of comments submitted for the Bulk Storage Workshop. The complete comments are available at:

PG&E
- PG&E works continuously to improve its hydroelectric generating capabilities.
- Helms is frequently used, with midday pumping increasing with more renewables on the grid.
- Retrofitting Helms offers limited benefits with high risks.

Pathfinder CAES I LLC
- Bulk storage must be part of planning as California approaches 50 percent renewables.
- Successful procurement of high-quality, cost-effective energy storage will require an integrated, long-term understanding of the benefits of bulk storage for California and the West.
- Future agency assessments and decisions should include multiple bulk storage technologies.
- Bulk storage projects should be evaluated in the context of regional needs and opportunities; direct comparisons between technologies outside of this context may be misleading.
- The Energy Commission should provide specific direction on how it expects the POUs to evaluate and potentially procure bulk storage resources.

AES
- AES encourages further consideration of battery energy storage for bulk storage purposes.
- Battery energy storage provides the advantages of modular architecture, fast deployment, cost-competitiveness, and flexible siting.

San Diego County Water Authority (SDCWA)
- SDCWA operates two hydroelectric facilities, the Lake Hodges Pumped Storage Facility and Rancho Penasquitos hydroelectric facility.
Nate Sandvig, Clean Power Development LLC
- Clean Power Development will develop a new closed-loop pumped storage project near the Columbia River to meet the challenge of integrating renewable energy.
- The maximum potential capacity of the project is 1,200 MW.
- The project will use variable-speed pump-turbine units.

Eagle Crest Energy Company
- Large pumped hydro should be an integral part of the solution to achieving 50 percent RPS in California.
- The Eagle Mountain project is well-suited to meet California’s needs, but a new procurement paradigm is needed.
- California’s energy agencies should look at ways to spread costs among all beneficiaries of potential pumped hydro projects.

Brookfield Renewable Energy Partners L.P.
- The potential need for long-duration storage supports near-term action to procure bulk storage.
- The valuation of, and contracts for, large-scale pumped hydro storage should consider the long-term nature of the asset and benefits expected throughout. Extending valuation methods and contracting terms to 30-40 years would generally align with the contract length typical for long-term hydroelectric projects.
- California should develop a procurement framework specific to long-duration storage.

Bison Peak Pumped Storage
- Bison Peak is a 1,000 MW pumped storage project being developed in Kern County.
- Focus is needed to achieve SB 350 goals at lowest cost and highest reliability.
- Procurement should be based on demonstration of system benefits.
- To spur development and investment in bulk energy storage, there must be a cost-allocation mechanism and procurement process in place and a technology-neutral procurement framework suitable for bulk energy storage must be established.
Edward Cazalet on Behalf of NGK Insulators and MegaWatt Storage Farms

- Chemical batteries can competently provide bulk storage with shorter lead times and more flexible deployment and sizing.
- Sodium-sulfur is the most-used and proven large-scale battery technology in the world, with 3 GWh of capacity deployed at more than 190 projects.

CESA

- CPUC should take the lead in directing methods for procurement of bulk storage
- Renewable energy-related planning should identify synergies with bulk storage solutions.
- Next steps should be developed for consideration of alternative methods for procurement of bulk storage.

SCE

- SCE operates a 1 MW, 7.2 MWH sodium-sulfur battery on Catalina Island, which is an islanded system with no connection to the mainland grid.
- Catalina’s generation system includes six diesel-generating units and 23 microturbines.
- The sodium-sulfur battery is used to provide flexibility and reliability and enables the Pebbly Beach Generating Station to operate at optimal pollution control and efficiency parameters.
- SCE is investigating opportunities to use the battery as a fast-acting power/frequency conditioner to reduce the occurrence of system disturbances.

David Kates, The Nevada Hydro Company

- Lake Elsinore Advanced Pump Storage is a proposed 500 MW project located midway between Los Angeles and San Diego.
- Because LEAPS can store off-peak power, it will be vital to the state’s alternative energy goals.
- Securing a financeable revenue stream is key to developing the project.

Steve Uhler

- A paradigm shift is required as we move to storage as a solution to overgeneration, as it applies to where storage is placed and how it is sized to produce a better value stream.